Why PwC?

- Track record of helping leading companies make better business decisions that balance risk and reward
- Access to leading risk management practices and thought leadership at companies across the world and in your industry
- A local team supported by a global network of professionals who are experienced and credentialled in risk management and compliance
- Authors of the COSO Enterprise-wide Risk Management Framework, 2004
- Rated ‘Strong Positive’ in Gartner’s Market Scope for Global Enterprise Governance, Risk Management and Compliance Consulting Services – the highest rating possible
- Positioned in the leaders quadrant of the Gartner Magic Quadrant for Global Risk Management Consulting Services in December 2014

At-a-glance

We can help you:

- Identify and assess risk to the achievement of your business objectives
- Assess the effectiveness and efficiency of current risk responses against the full breadth of strategic, operational, financial and compliance risks
- Reduce cost and improve effectiveness of governance, risk and compliance activities
- Evaluate the effectiveness of your risk processes and culture
- Align risk strategy with performance
- Support development of risk transfer strategies
- Assess, design, or implement enterprise risk management capabilities

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### Benefits of an effective ERM programme

- Alignment of corporate strategy with risk and performance
- Risk management ownership and accountability embedded into business processes and planning
- Improved risk and performance information availability, timeliness and transparency
- Sustainable cost efficiency and operational effectiveness
- Reduced risk of surprises, fines and/or penalties
- Enhanced value through effective risk taking in pursuit of opportunity

### PwC's ERM framework

Our ERM framework is made up of a series of building blocks that can be organised into flexible combinations to provide the right solution for your ERM programme. Each building block comprises a number of components and elements that, when combined, make up the foundation for your ERM programme.

As part of defining your customised ERM approach, we will work with you to develop a road map and define which aspects of the framework you want to implement first.

### PwC Capabilities

#### Service offerings

**ERM maturity assessment**
- Understand current state of risk management activities
- Develop detailed recommendations for enhancing efficiency and effectiveness of your ERM programme/organisation

**Develop or refine risk framework**
- Define governance structure
- Define risk assessment process and criteria
- Develop risk management policies and procedures
- Document communication protocols
- Develop detailed roadmap for implementation
- Prepare and present customised training
- Perform pilot implementations

**Implement risk framework**
- Consult on determining overall risk appetite and tolerance levels for various risks within the organisation
- Determine appropriate risk tolerances
- Validate risk response plans
- Develop detailed dashboards
- Document risk charter
- Advise on an ERM tool/technology to support the ERM framework

**Conduct enterprise risk assessment**
- Facilitate and develop universe of risks for the organisation
- Define risk assessment criteria
- Assess and prioritise results
- Assist with identification of risk mitigation strategies
- Develop and conduct risk culture surveys

**Perform risk modelling**
- Run risk modelling for credit, market/liquidity, operational and insurance risks
- Perform financial analytics and valuations
- Conduct capital and stress testing
- Perform scenario analyses